

Business Transformation

4C approach to holistic organizational development



Organizational
development

*Holistic
transformation
of your
organization*

Transformation Impact & Strategy



Vision and objectives

- _ Analysis of transformation needs (e.g. organizational optimization/ simplification)
- _ Development of a Target Operating Model
- _ Development / adaptation of control logic



Structure & process organization

- _ Analysis of existing structures and processes regarding the target image
- _ Conception of the target organization taking into account existing guidelines



Future of work/ New Work

- _ Conception of measures to create an effective/attractive working environment
- _ Exploiting the potential of innovative working methods and technologies

Transformation Design



Program strategy

- _ Operationalization of the vision/objectives and defining the needs for action
- _ Preparation of a business case and derivation of the transformation roadmap



Project planning/ organization

- _ Alignment of the project portfolio to support transformation
- _ Creation of capable projects/ teams
- _ Development of project/change plans



Requirement specification

- _ Performing a gap analysis
- _ Specification of requirements for IT and HR/ competencies and derivation of measures (e.g. training)

Transformation Execution



Project management

- _ Application of results-oriented project management (Earned Value Method)
- _ Implementation of stakeholder management, project reporting and risk management



Communication/ change

- _ Implementation and control of communication measures
- _ Implementation of (iterative) change management measures



Project governance

- _ Ensuring efficient project structures



Agile project approach

- _ Agile approaches and application in project implementation