

Temporary co-driver

Business Applications - Successful change

The right approach for large transformation projects



Initial situation and benefit for the customer

4C creates an environment in which the change of business applications is manageable.

Initial situation

- _ Business applications are a key success factor for companies
- _ Digitization and regulatory changes are drivers for new requirements
- _ Costs and risks of operating old business applications are constantly increasing

Challenges

- _ The change of central business applications is one of the most risky projects of a company
- _ Despite standardization, considerable investments are needed to renew business applications
- _ Large transformation processes are rare, their own experience in the company is far behind

Benefits through our experience

- _ The transformation is adequately planned and set up.
- _ Key figures for the transformation are continuously available.
- _ Contents, budgets and dates of the transformation are realistic and feasible.
- _ The manageability for the management is given.
- _ Management can focus on the definition of goals and guard rails.
- _ Best practice approaches and lessons from comparable transformations are available.



The introduction or change of business applications is manageable.



Transformation driver

Altered requirements in the company require the transformation of existing application landscapes or the introduction of new solutions.

Change in business model

→ The application landscape must be adapted



Serviceability and interoperability

→ The application structure and interfaces must be modernized

Increased efficiency in the company

→ Process coverage and degree of automation must be improved



Need for modernization

→ Change from old to new technologies and systems

Reduce IT costs

→ Old applications must be exchanged or consolidated



Support warranty

→ Support must be secured extensively and in the long term.



Business Applications - Successful transformation

The 4 stages of a successful transformation



1 | Transformation Strategy

- _ Evaluation application landscape
- _ Technical and technical targets
- _ Business case
- _ Program Strategy / Roadmap



2 | Transformation Readiness

- _ Project Governance
- _ Project portfolio management
- _ System and partner selection
- _ Change and communication



3 | Transformation Management

- _ Project Management
- _ Requirements management
- _ Control of external service providers

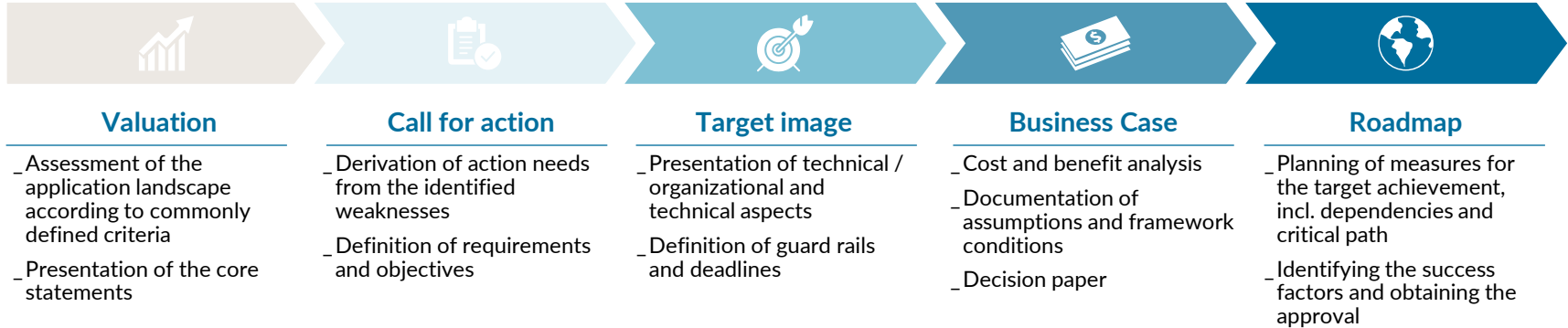


4 | Transformation Continuity

- _ Completion of new forms of work through training and incentives
- _ Securing new processes through flanking measures

Transformation Strategy

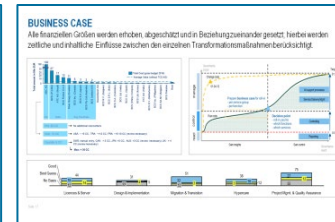
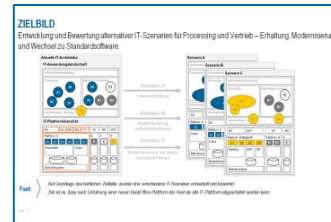
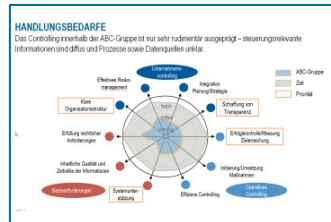
The tried and tested 4C action model gives you a structured process from the transformation requirement to the roadmap.



Examples of results

BEWERTUNG
Anhand individuell ausgewählter Kriterien erfolgt die Bewertung der einzelnen Dimensionen der Bestandsaufnahme – Handlungsbedarfe werden schnell erkennbar.

Dimension	Rating (je 1-5) (CO2)				Key Profile	Process 6	Process 8
Quality of innovation (within 6 months F&E)	1	4	2	1			
Legal robustness							
Complexity of necessary information							
Degree of standardization							
IT coverage to support processes							
Degree of process automation							
Transparency of processes and responsibilities							



INITIALES PROJEKTPORTFOLIO
Das Portfolio im Portfolio werden nach ihrer Vorhabenzeit unterschieden, im Mittelzeitplan (ca. 5 Jahre) auf Jahre verteilt und eine grobe Kapazitätsbindung für diese Jahre abgeleitet.

Vorhabenzeit (Beispiele)	Vorhaben im Portfolio				
	2023	2024	2025	2026	2027
Strategische Vorhaben					
Operative Vorhaben					
Strukturelle Vorhaben					
Operative Vorhaben					
Strukturelle Vorhaben					

Transformation readiness

Prepare the transformation.

01

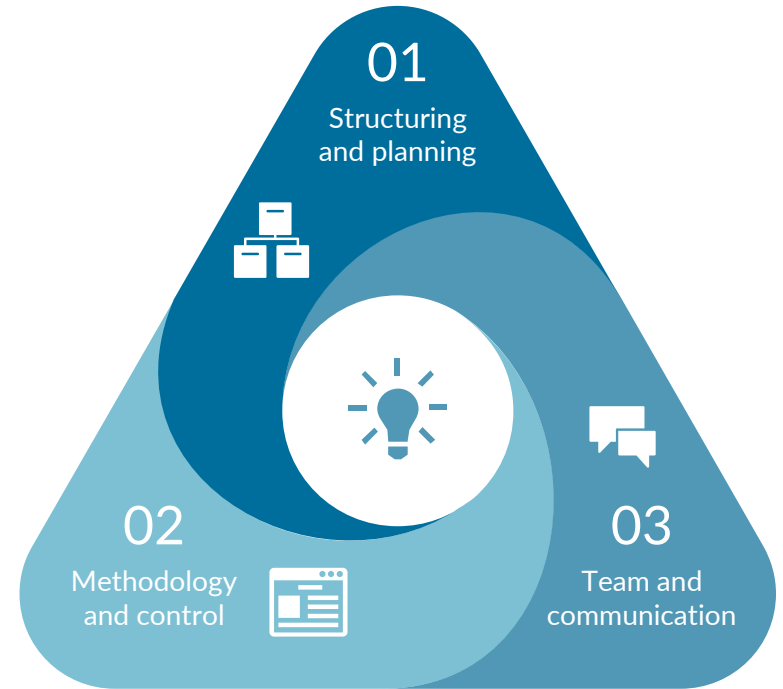
- _ Sharpening requirements
- _ Validation of professional and technical solutions
- _ Selection processes RfI > RfP
- _ Plan implementation and execution model

02

- _ Implement the project control methodology
- _ Creating organizational frameworks
- _ Teams and resources

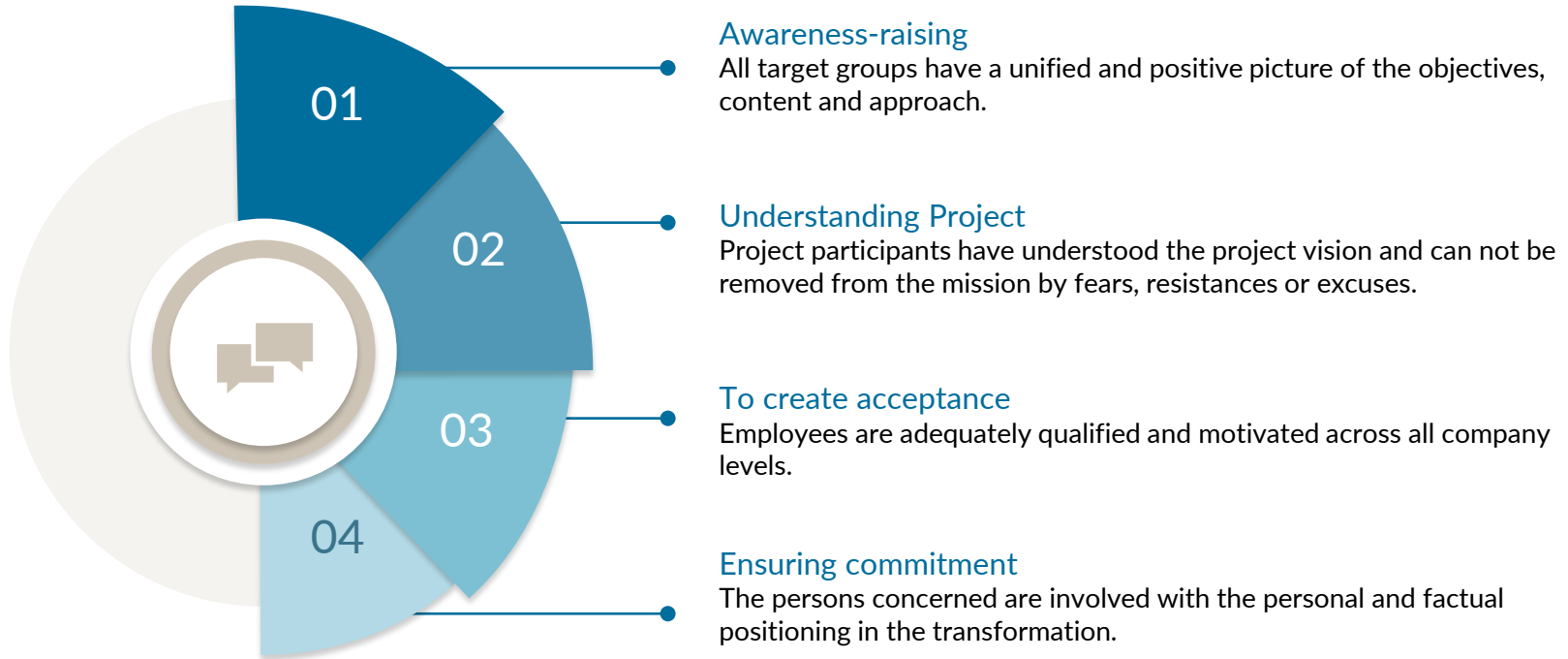
03

- _ Communication and change management plan to create acceptance and prepare organization
- _ Informing and schools to deepen professional and technical understanding in the project and organization



Transformation Readiness

A change and communication plan adapted to the needs is important for a successful transformation.



Transformation Management

In large transformation projects, transparency, strict control and decision-making are particularly important.



- _Monitoring of progress and project KPIs
- _Interlinking business case with controlling
- _Synchronization of subprojects
- _Dependencies and risks
- _Technical and technical reviews
- _Contract reviews

- _Body organization and coordination
- _Quantitative and qualitative reporting
- _Decisions / escalations / change requests
- _Keep decisions

- _Definition of criteria for quality assurance, testing and acceptance
- _Methodology of quality assurance
- _Indication of need for action
- _Making decisions (e.g., releases)

Benefit



- _Transparency about the content and economic project status and measurement against the business case
- _Early warning system for the initiation of targeted measures and their tracking
- _Support project managers in administrative activities and ensure efficient project management

Your contact

We are always at your disposal for in-depth discussions. Feel free to contact us directly.



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